

00 AGENDA **Agenda**

- 1 **Business Model** - What we do at InstaFreight
- **Digital Sales** How we grew in times of crisis
- 3 **People** - How we find the right people and manage the remote set-up

01 BUSINESS MODEL

Our business has two engines

Digital Freight Forwarding

Contracted and spot shipments at competitive rates, plug & play via existing TMS or easily accessible via the InstaFreight portal.

Closed book

Transport Management

Efficient management of road freight transports with new or existing transport partners of customers.

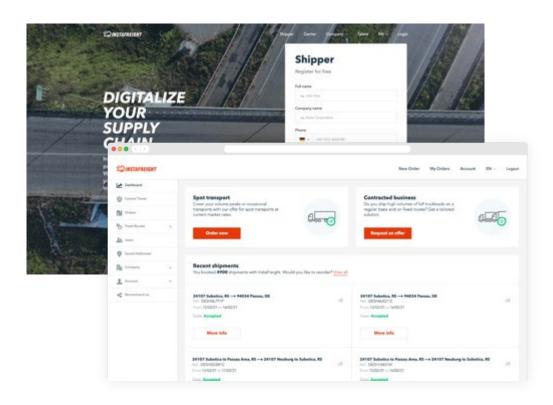
Open book & transaction fee



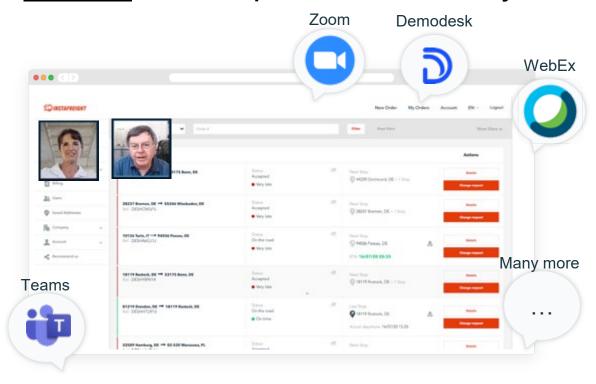
02 DIGITAL SALES

In- and outbound channels worked in remote setups and fueled topline growth also during COVID-19

Inbound: 3,000+ new shipper registrations in 2020



Outbound: Remote acquisition is the new reality



03 PEOPLE

Logistics is a people's business – building a scalable sales organization starts with finding the right people

Employer Brand



- Development Fast growth, no blockers
- Learning Get better every day
- **Culture and spirit** One Team, one vision

Target profiles



- **Logistics experts** Network and knowledge
- Young rockstars Ambition and drive

Channels



- **Events**
- Referrals
- Inbound
- **Direct search**

03 PEOPLE

Remote setups require clear goals, communication and motivation to the teams



Bring team motivation into the home office

- Virtual team events
- Home office equipment

Clear expectations and regular feedback

- Objectives and Key Results
- Performance Reviews

Communication to keep everyone involved and up to date

- Department: Daily stand ups, jour fixes, etc.
- Company: All hands, fireside, OfficeVibe